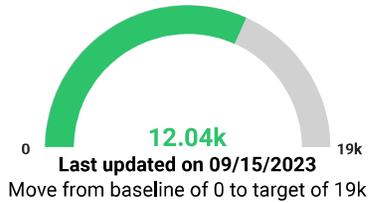
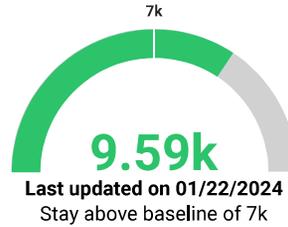


### Strategic Enrollment Management - AY24

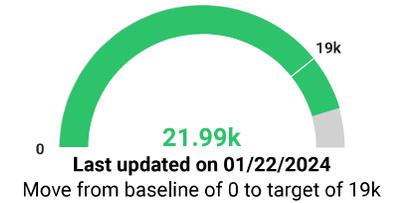
#### SEM - Fall 2023 Credit Hours



#### SEM - Spring 2024 Credit Hours (YTD 1/25/2024)



#### SEM - AY24 Total Credit Hours (YTD 1/25/2024)



#### DroneUp Flight Academy

Academic Year	Headcount
FY23	135
FY24 Projected	15 (UAS Certificate Completion - most training has been delayed until F135 is approved)

#### FAME Work-Based Learning Program

In talks with potential 17th industry partner. Early student interest is strong.

Cohort	Student Headcount	Industry Partner Count
Fall 2021	6	9
Fall 2022	8	11
Fall 2023	13	16

#### Dual Enrollment Student Headcount

Academic Year	Student Headcount
AY22	1425
AY23	1595
AY24 (through Fall Semester)	1780
AY24 (Total Projected)	1950

## Student Success Goals

### Increase First Time in College Retention Rate ...

Increase First Time in College Retention from 38% to 60% by 2030

- 38%: RBC average
- 58%: Virginia average
- 56%: IPEDS comparison group average
- 61%: National average

### Increase Overall Graduation Rate ...

Increase Overall Graduation Rate from 28% to 50% by 2030

- 28%: RBC average
- 36%: Virginia average
- 30%: IPEDS comparison group
- 34%: National average

### Increase Pell-Eligible Graduation Rate ...

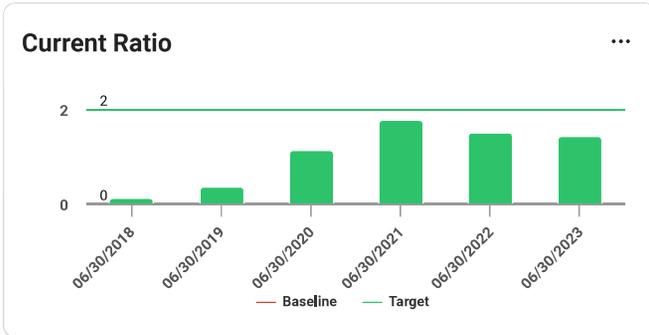
Increase Pell-Eligible Graduation Rate from 23% to 50% by 2030

- 23%: RBC average
- 19%: Virginia average: 18.7%
- 26%: IPEDS comparison group
- 29%: National average:

### Actions to Increase Student Retention and Graduation Rates ...

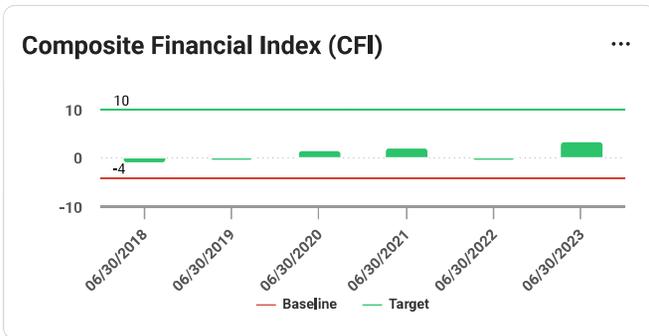
- GPS 101 course has been fully revised to address evolving needs of students,
- Streamlined and more holistic Academic Appeals process implemented
- First Scholars Network member with a focus on supporting first generation college students.
- Planned expansion of ADA staffing and support services for FY25

### Sustainability in Operations



**Current Ratio** ...

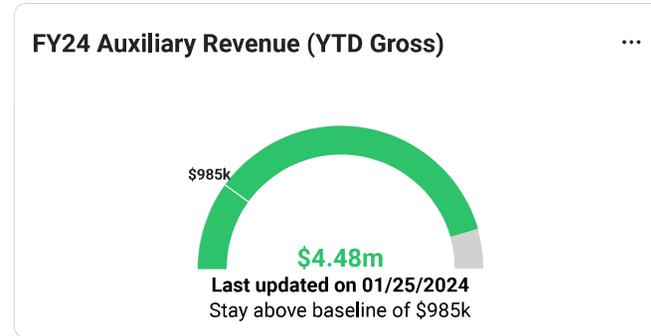
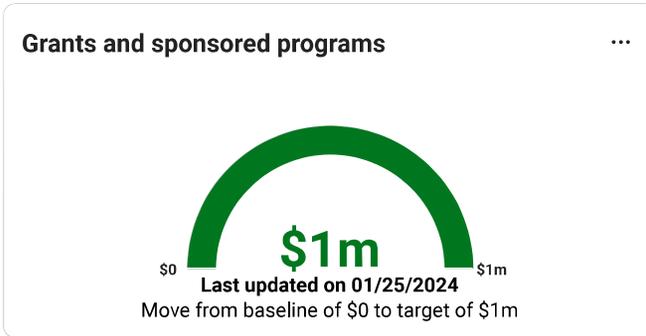
FY 18:	0.14
FY 19:	0.36
FY 20:	1.13
FY 21:	1.77
FY 22:	1.52
FY 23 (Unaudited):	1.44



**CFI** ...

FY 18:	-1.0
FY 19:	-0.4
FY 20:	1.6
FY 21:	2.1
FY 22:	-0.4
FY 23 (Unaudited):	3.5

### Other Revenue Sources



### RBC Initiatives

